

2021 Annual Report



2021 Annual Report

2021 has continued to revolve around the Covid-19 Pandemic. Where 2020 had focused on quick responses and attempts to prevent the spread of the disease, 2021 has centered on developing longer term responses and mitigating the impacts of the ongoing pandemic. At Community Action, that has meant major Home Relief Programs to help keep families impacted by Covid in their homes, building on the resiliency of our classrooms and home based Early Childhood programs, and learning how to get back to offering full services while protecting our staff and clients from ongoing outbreaks.

We've become experts at contact tracing even as guidance continued to evolve. We've educated ourselves and our clients on protective measures. We've learned new ways to connect through virtual meetings, home visits, case management, and when necessary virtual classes. We've kept up with the ever changing landscape of regulations while simultaneously rolling out major new programs.

Throughout it all, our staff have been amazing. They've worked through incredibly difficult situations and showed so much care for each other and the families we serve.

Even when we felt isolated by all of the protective measures and virtual contact, we weren't alone. Our community continued to support us through donations, collaborations, and occasional commiseration. Our Federal funders provided resources to invest in health and safety and to support local needs. Our State agencies and statewide networks built support systems to help navigate new programs and new struggles.

We've kept going; at the agency, in the community, and across the country. Sometimes it's felt like all we could do to make it through, but we did and we helped a lot of people in the process.

Thanks for being here with us. We look forward to what's to come and to finding new ways to continue to help people in Fairfield County

Thank you,

*-Clinton Davis,
Executive Director*



Front Cover Art: Lancaster from Mount Pleasant

Mission

The purpose of the agency shall be to establish a better focusing of all available federal, state, local, and private resources upon this goal:

To enable low-income families and individuals of all ages to obtain the skill, the knowledge, and the motivation to secure the opportunities needed for them to become fully self-sufficient.

Among the purposes of the agency is the provision of decent housing that is affordable to low-income and moderate-income persons.

Other agency commitments include:

- *The development of stable funding sources;*
- *Creating increased community knowledge of and support for agency efforts;*
- *The sponsorship of quality programs and quality administration;*
- *Innovation in program design, operation, and administration.*



2021 Community Action Staff

***Thank you to our Lancaster-Fairfield Community Action staff
for your amazing work and care for our clients and our community:***

Shawna Abbott	Jeffrey Gee	Barbara Miller	Jody Smith
Jessica Adkins	Mary George	Tricha Misner	Kayla Smith
Aaron Allen	Misty Goodyear	Robyn Moore	Morgan Smith
Charles Anderson	Tamara Green	Lori Morarity	Shawn Smith
Emily Baird	Jaime Groves	Diane Morris	Vicki Smith
Emily Bartholic	Allyson Guesman	Keri Murphy	Amanda Snyder
Cynthia Bauers	Adrienne Hacker	Desiree Nelson	Kimberly Sorg
Sue Bennett	Heath Hajost	Sandra Nestor	Spencer Sowders
Crystal Benson	Valerie Hall	Jeffrey Nicodemus	Timothy Spitzer
Jeremy Bentley	Randi Hall	Angel Nihiser	Wendi Starnier
Candace Bigham	John Hamilton	Lori O'Hara	Troy Starr
Abbie Bishop	Wendy Hanks	Kristine O'Neill	Leeanne Stevens
Erin Borrer	Lori Harrell	Alissa Paige	Brandi Strawn
Jennifer Bridge	Sarah Hartman	Margaret Partridge	Melanie Swonger
Amy Brobst	Michelle Hartmann	Laurence Piko	Brittany Tackett
Joshua Brown	Justin Haynes	Scott Porter	Maureen Tennant
Roy Bunthoff	Julie Hesser	Jarrod Redding	Richard Throckmorton
Alexandria Burnside	Casey Hill	Amy Reed	Tamara Townsend
Michael Campbell	Melissa Hillis	Dawn Reedy	Mindy VanBibber
Amy Cenci	Kalah Hoag	Honesty Reynolds	Courtney VanDyke
Amanda Chester	Dolores Holowell	Jennifer Rife	Jennie VanSickle
Laurie Clark	Samantha Howard	Sherry Rigsby	Anne Vaughn
David Cordle	Julie Huggins	Julie Rollins	Roy Welch
Carolyn Cox	Randall Hunt	Michele Saegert	Caden Wentz
Leroy Danner	Cristi Jackson	Chelsea Santos	Letisha Wiest
Clinton Davis	Rebecca Johnson	Michelle Savage	Melissa Willey
Emily Dekker	Jacalyn Kish	Marian Saxour	Diana Williams
Jena Devereaux	Jennifer Kolometz	Janet Schmelzer	Kristin Wilson
Kimberly Devitt	Megan Lewis	Jessica Schmelzer	Linda Wilson
Tonya Dobbins	Melody Liston	Codie Schumacher	Lucinda Wiseman
Tina Drum	Tammie Litz	Echo Shaffer	Crystal Wittman
Lora Eaton	Stephanie Loudon	Donald Shaffer	Gloria Woltz
Amy Eldridge	Desiree' Love	Joan Shay	Shelly Wright
Jill Farrelly	Nichlos Love	Kendra Shriner	Julie Wymer
Theresa Fiore	Brooke Lowe	Kimberly Sidwell	Kierstin Young
Martha Francis	Stephanie Mash	Randy Singer	
Crystal Freeman	Susan Mash	Brianna Smith	

Leadership

The Lancaster-Fairfield Community Action Board provides leadership, guidance, and oversight to the agency. The board is made of up 15 volunteer members representing the interests of Low-Income people and communities, Public Bodies, and Private Entities as required for all private, non-profit Community Services Block Grant Recipients. This *tripartite* board structure is a core aspect of Community Action Agencies to ensure that board leadership represents multiple perspectives and interests from the area that the agency serves.

2021 Board Members:

Representing Public Bodies	Mike Oatney	Appointed by Mayor Stoneburner of Sugar Grove
	Norman Ogilvie, Jr., Esq.	Appointed by Branden Meyer Fairfield County Clerk of Courts
	Sgt Forrest Cassel	Appointed by Sheriff Dave Phalen
	Sgt Travis Strawn	Appointed by Sheriff Dave Phalen
	David Levacy	Fairfield County Commissioner
	Lisa Evangelista, CPA	Appointed by Lancaster Mayor David Scheffler
Representing Low-Income People and Communities:	Michael Crites, Esq.	Appointed by Lancaster Mayor David Scheffler
	Judi Cain	Representing Low-Income Interests
	Penny Queen	Representing Low-Income Interests
	Amy Anders	Representing Low-Income Interests
	Tori Waldbillig	Representing Low-Income Interests
	Cheryl Finney	Head Start Policy Council Representative
	JJ Dunham	Head Start Policy Council Representative
	Sarah South	Head Start Policy Council Representative
	Shannon Filyo	Head Start Policy Council (Alternate)
	Cassie Johnson	Head Start Policy Council (Alternate)
Representing Private Entities	Madison Staley	Head Start Policy Council (Alternate)
	Hannah Zultz	Head Start Policy Council (Alternate)
	James Dexter	Pastor of Good Shepherd Church
	Dr. Debra Dunning	Ohio University Lancaster Child Development Advisory Board
	Laura Moore	Chief Business & Strategy Officer at Fairfield Medical Center
Jodie Phayer Prince	Partner at Arbuckle Phayer Accounting Group	
Dr. Chris Briggs	Superintendent of Pickerington Schools	

Leadership Team:

Executive Director	Clinton Davis	Deputy & Housing Director	Randall Hunt
Fiscal Director	Janet Schmelzer	Early Childhood Director	Kim Devitt
Human Resources Director	Sarah Hartman	Recycling Director	Jennifer Kolometz
Facilities Director	Richard Throckmorton	Energy Outreach Director	Scott Porter
Planner	Courtney VanDyke	Social Services Director	Linda Wilson

Planning Update

2021 Community Needs Assessment Update

The Fairfield County Community and Community Needs Assessment identifies strengths and resources available in Fairfield County to meet the needs of children, youth, and families. The top five needs identified in the county survey respondents identified as not being met were **Mental Health Services for Adults, Lack of Living Wage Jobs, Safe and Affordable Housing, Mental Health Services for Children, and Emergency Overnight Family Shelters**. Survey respondents were also asked if their families were experiencing a particular need and the top three needs identified were **Access to Healthy Food, Employment or Income, and Childcare**.

Each year to supplement the full Community Needs Assessment, an update is conducted using US Census and local data sources. For 2021, the percentage of children under the age of 5 in poverty increased 0.3% to 14.0%. The unemployment rate for Fairfield County (3.9%) and the City of Lancaster (4.8%) decreased while the unemployment rate increased in the City of Pickerington (3.2). Commuters travel on average 28.5 minutes to get to work. The percentage of commuters that travels 30-59 minutes to get to work has increased while the rates of those that travel 10-29 minutes to work has decreased.

The percentage of those 25 years and older who did not graduate high school has decreased for Fairfield County and the City of Lancaster but has increased for the City of Pickerington. The percentage of those 25 years and older who did not graduate high school and are in poverty have decreased for Fairfield County, the City of Lancaster, and the City of Pickerington.

The Fair Market Rent for a two-bedroom apartment in Fairfield County in 2021 was \$1,031 which is an increase over the 2019 FMR of \$899. It is anticipated that the FMR for the County will continue to increase each year while there continues to be a shortage of affordable housing units.

During the 2021 Point-in-Time Count, due to health and safety concerns related to the COVID-19 pandemic an unsheltered count was not conducted. There were 52 individuals in emergency shelters and 2 in transitional housing. These rates indicate a decrease from 2020 and could be tied to the eviction moratorium that was in place as a result of the pandemic.

The Fairfield County Health Department reported in their Health Assessment update, an increase in the number of resident deaths per year as well as an increase in premature deaths and suicides. There has also been a decrease in infants born with low birthrates, infant mortality rates and infant deaths under the age of one. They report that the teen birth rate has increased to 5.1 from 4.5 previously and the number of teen births has increased to 54 from 49 previously.

According to the Ohio Department of Health, the COVID-19 Dashboard reported Fairfield County reported 35,679 COVID cases with 1,362 hospitalizations and 349 deaths. The Fairfield County Health Department provided 33,183 COVID-19 vaccinations and boosters.

Fairfield County Job and Family Services reported that 15,400 individuals received SNAP assistance in 2021. Of those, 6,455 were children.

The Fairfield County Job and Family Services also reported that 519 families, with 1,021 children, received publicly funded childcare and vouchers for school clothing and supplies were issued for 765 children.

Planning Update

2021 Strategic Plan Update

While a new Strategic Plan was originally scheduled for 2021, due to both the increased workload and uncertainty as a result of the ongoing COVID-19 Pandemic, the Board of Directors and staff adopted an additional one-year extension to the current Strategic Plan. Leadership will begin work with OCATO on a new Strategic Plan in 2022.

At the conclusion of 2021, the following Strategic Plan strategies were achieved.

- Have guest speakers from organizations and agencies that offer services related to housing present at the monthly Housing Coalition meetings.
- Received a continuation grant for the Homeless Youth/Homeless Pregnant Youth Program.
- Additional trauma informed screenings have been incorporated into Head Start and Early Head Start to identify needs of families and to individualize services as appropriate.
- Developed an intra-agency referral form for staff to make internal referrals for families to other programs.
- Added additional staff members to support new programs.
- Added handicap ramps to main entrance and food pantry entrance. Added new railing along the sidewalks. Added cell phones to fire and security systems and added awnings to the East Annex, Food Pantry entrance and the Main entrance.
- Partnership development was implemented during this period with CPS to facilitate a seamless referral source for ECP including meeting with CPS leadership and presentations to staff.



Social Services

The Social Services staff remains dedicated to carrying on the mission of the agency through a commitment to focusing available resources that will enable low income families and individuals of all ages to obtain the skill, knowledge, motivation, and opportunities they need to become self-sufficient.

The Social Services staff include a Utility Coordinator, a Rent Coordinator, Pantries Coordinator, 10 Case Managers, an Intake person and a Receptionist. The staff increased to ten case managers with the COVID epidemic and the additional programs we are offering.

We continue to operate under COVID protocol, with all documentation from the client being turned in at the door, by fax, by email, or the drop box. The customer schedules an appointment and talks with the case manager by phone.

The **Home Energy Assistance Program (HEAP)** program is a one-time assistance per year to the customers' main heating source. Income Eligibility is at or below 175% of the Federal Poverty Level (FPL).

The **Percentage of Income Payment Plan (PIPP)** program is an income based savings program for regulated utility costs. (150% FPL)

The **HEAP Winter Crisis** is a one time payment to keep the heat on for customers in or at risk of disconnect or with bulk fuel levels below 25% of fuel oil, propane, wood, or kerosene. (175% FPL)

The **HEAP Summer Crisis** helps customers 60 years and older with an air conditioner, fans, electric bills, or air conditioner repair. In 2021, income eligible households under 60 can also receive assistance if they have a disconnect or are shut off. (175% FPL)

The **Columbia Gas Fuel Fund** and **AEP Neighbor to Neighbor** programs are Utility Specific assistance programs available for consumers with each of those providers.

*The **Low Income Household Water Assistance Program (LIHWAP)** is a new program coming in 2022 that will assist with water bills.*

The **Emergency Food and Shelter Program (EFSP)** program provides occasional assistance with up to three months of emergency utility or rent assistance. (125% FPL)

The **Homeless Crisis Response Program (HCRP)** helps individuals and families experiencing or at risk of imminent homelessness through emergency rent supports. Additional supports were also available for families through temporary **TANF** funds in 2021.

Housing for Persons with Aids (HOPWA) helps support people living with Aids through short- and long-term rental assistance, help with mortgages, and Permanent Housing Placement.

Programs	Households Served
HEAP	
• Annual HEAP	1,873
• PIPP	1,268
• HEAP Winter Crisis	536
• HEAP Summer Crisis	367
• HEAP CARES	650
• HEAP ARPA	1171
• Columbia Gas Fuel Fund	12
• AEP Neighbor to Neighbor	115
EFSP	
• EFSP Phase 37	
• Rent	3
• Utilities	13
• EFSP Phase 38	
• Rent	10
• Utilities	10
• EFSP Phase CARES	8
HCRP	
• Homeless Prevention	5
• Rapid Re-Housing	20
• Targeted RRH	3
TANF	
• Rent	14
• Utilities	1
HOPWA	
• TBRA (long-term)	16
• STRMU (short-term)	14
• Perm. Housing Placement	2

Social Services

In addition to our typical Utility and Rent Supports, Community Action was also able to offer several Covid-specific Home Relief Programs in 2021. We started year by wrapping up the Ohio Home Relief Program that started in late 2020, bridging a gap with CSBG CARES funds, and then rolling out the new CAA Home Relief Program funded by the Federal Emergency Rental Assistance grant. Initial funding for CAA HRG was \$1 Million Dollars and increased to \$6 Million after awards. This program continued throughout 2021 and into 2022. It was integral to preventing a housing crisis as the Federal Eviction Moratoria lapsed in the summer of 2021 and landlords resumed evicting tenants for unpaid rent. This funding allowed our staff to work with Covid impacted residents at or below 80% Area Median Income and their landlords to pay back rent to help catch back up and to pay a few months forward to help reestablish stability. Our staff also began attending Eviction Court where we partnered with Southeast Ohio Legal Services to provide an alternative to eviction.

In 2021 the **Food Pantry** has served 4,595 food orders to 1,565 unduplicated households (4,248 Individuals) with a duplicated total of 12,091 people served (counts each household member and for each visit). Due to the Covid Pandemic, the food order is prepared ahead of time by staff and given to the customer when they arrive for their appointment.

From early spring to the fall, customers enjoy the benefit of a **Farmer's Market**. Each month the Farmer's Market delivers free produce and bakery items to the pantry to be given away to customers who come one time a month. For the three months that this service was available to Community Action, 546 boxes were distributed to Fairfield County residents.

The Clothing Pantry is a small shop on the Community Action campus that allows for Community Action customers to come shop for free clothing of all sizes. The Clothing Pantry has been closed since the pandemic began.

The Pest Remediation Program is another program halted by the pandemic. Due to the lack of staff, and the staff entering the customer's homes, the program has been put on hold.

Our four unit on-site **Emergency Family Shelter** has remained full throughout 2021. Unfortunately, due to the pandemic and the difficult housing market it has been much harder to find housing for residents than is typical resulting in longer stays.

The **Rutherford House** has remained steady at 20 household. These families continue to receive all services available through Community Action.



Programs	Households Served
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Home Relief Programs in 2021

- | | |
|--------------------|-----|
| • CSBG CARES | |
| • Rent | 28 |
| • Utilities | 30 |
| • Mortgage | 15 |
| • Ohio Home Relief | |
| • Rent | 26 |
| • Utilities | 75 |
| • Mortgage | 9 |
| • CAA | |
| • Rent | 413 |
| • Utilities | 353 |

Food Pantry

- | | |
|----------------------|--------------|
| • Food Orders | 4,595 |
| • Households—undup. | 1,565 |
| • Individuals—undup. | 4,248 |
| • Farmer's Market | 429 |
| • Christmas | 255 Children |
| • Clothing Pantry | 298 |

Holiday Food boxes for Seniors

- | | |
|----------------|----|
| • Thanksgiving | 75 |
| • Christmas | 52 |

Homeless Family Shelter 8

Rutherford House

- | | |
|---------------|----|
| • Households | 20 |
| • Individuals | 48 |

Early Childhood Education

Lancaster-Fairfield Community Action is providing quality early childhood services to children and families living in Fairfield County through a variety of programs. Our mission is to promote and support the success of young children and their families through the united efforts of parents, staff, and community.

HEAD START

Our Head Start (HS) program provides school readiness opportunities to children age 3-5 years in a preschool center-based setting at our Amanda Center, Sanderson Early Childhood Center, and Tarhe Early Childhood Center. We are one of the largest provider of preschool services in Fairfield County. We utilize the Creative Curriculum framework in providing child-centered, hands on learning for language and literacy development; cognition and general knowledge; approaches toward learning; physical well-being and motor development; social and emotional development.

In partnership with parents, we have provided services to **166** children in Head Start. In addition to providing Head Start services, we served **66** children through Ohio Early Childhood Education funded through the Ohio Department of Education. We maintained **100%** full enrollment during the 2019-2020 school year. The COVID-19 pandemic provided challenges in maintaining full enrollment for HS for both the 2020-2021 and 2021-2022 school year. We maintained an average of **80%** enrollment during the 2021-2022 school year for HS. We served **31%** of the Head Start eligible children in our community based on data from the US Census Bureau.

<u>Head Start</u> <u>2021-2022 Indicators of Success</u>	<u>Head Start</u> <u>2020-2021 Indicators of Success</u>
166 children were enrolled in Head Start	149 children were enrolled in Head Start
87 children have transitioned successfully to Kindergarten	66 children have transitioned successfully to Kindergarten
166 (100%) children received medical exams	145 (97%) children received medical exams
146 (88%) children received dental exams	129 (87%) children received dental exams
12 children needed dental treatment and 9 (75%) received treatment	29 children needed dental treatment and 21 (72%) received treatment
16 children received developmental evaluations	10 children received developmental evaluations
13 children were identified as needing special services and we served 44 (27%) children with an Individualized Education Plan	7 children were identified as needing special services and we served 34 (23%) children with an Individualized Education Plan
174 parents participated in activities to promote their child's development*	114 parents participated in activities to promote their child's development*
<i>*Parent Involvement activities include parent meetings, parent trainings, orientation, Policy Council, Governing Board, classroom and center volunteers, and developmental curriculum activities.</i>	<i>*Parent Involvement activities include parent meetings, parent trainings, orientation, Policy Council, Governing Board, classroom and center volunteers, and developmental curriculum activities.</i>
2,541 volunteer hours were given by parents in program participation	3,233 volunteer hours were given by parents in program participation
1,020 instructional hours were provided by staff for each child	1,020 instructional hours were provided by staff for each child

Early Childhood Education

EARLY HEAD START AND HELP ME GROW

Our Early Head Start (EHS) and Help Me Grow (HMG) programs provide services to children birth to age 3 years and pregnant women. Services are provided in the child’s natural learning environment, their home in a home-based model. We also provide a locally designed option at our EHS Pearl House center providing both home visits and classroom opportunities. We are the largest provider of infant and toddler services in Fairfield County. We utilize the Parents As Teachers curriculum that promotes the fundamental belief that the parent is a child’s most important and influential teacher.

In partnership with parents, we have provided services to **160** Early Head Start and **434** Help Me Grow children including early intervention and home visiting and their families. We maintained **100%** full enrollment during the 2019-2020 school year. The COVID-19 pandemic provided challenges in maintaining full enrollment for EHS for both the 2020-2021 and 2021-2022 school year. We maintained an average of **80%** enrollment during the 2021-2022 school year for EHS. Our services were provided virtually during the pandemic and our recruitment opportunities were limited. The virtual service delivery during the pandemic also provided challenges in our outcomes for success with a decrease from our last program year in parent participation, consistency of home visits, and health outcomes. We served approximately **23%** of the Early Head Start eligible children in our community based on data from the US Census Bureau. In addition to EHS and HMG, we served **16** pregnant or parenting teens through our Teens with Tots program funded through the Fairfield County ADAMH Board in the prevention of abuse and neglect by strengthening families.

<u>Early Head Start and Help Me Grow</u> <u>2021-2022 Indicators of Success</u>	<u>Early Head Start and Help Me Grow</u> <u>2020-2021 Indicators of Success</u>
<p>160 children were enrolled in Early Head Start including 14 prenatal mothers</p> <p>434 children were enrolled in Help Me Grow</p> <p>110 (75%) EHS children were up to date on their well child visits.</p> <p>30 (21%) EHS children were served on an Individualized Family Service Plan.</p> <p>266 children received developmental evaluations through Early Intervention.</p> <p>259 children were identified as needing special services and received treatment through Early Intervention</p> <p>22 parents participated in activities to promote their child’s development*</p> <p><i>*Parent Involvement activities include parent meetings, parent trainings, orientation, Policy Council, Governing Board, classroom and center volunteers, and developmental curriculum activities.</i></p> <p>1,933 volunteer hours were given by parents in program participation</p> <p>4,265 home visits were completed by Service Coordinators and Home Visitors</p>	<p>173 children were enrolled in Early Head Start including 15 prenatal mothers</p> <p>574 children were enrolled in Help Me Grow</p> <p>149 (94%) EHS children were up to date on their well child visits.</p> <p>28 (18%) EHS children were served on an Individualized Family Service Plan.</p> <p>245 children received developmental evaluations through Early Intervention.</p> <p>233 children were identified as needing special services and received treatment through Early Intervention</p> <p>21 parents participated in activities to promote their child’s development*</p> <p><i>*Parent Involvement activities include parent meetings, parent trainings, orientation, Policy Council, Governing Board, classroom and center volunteers, and developmental curriculum activities.</i></p> <p>2,497 volunteer hours were given by parents in program participation</p> <p>5,793 home visits were completed by Service Coordinators and Home Visitors</p>

Early Childhood Education

2021-2022 Head Start School Readiness Outcomes

Language

97% of HS children transitioning to Kindergarten were able to communicate in a variety of ways (81 out of 84 children)

99% of HS children transitioning to Kindergarten were able to engage with stories and books (83 out of 84 children)

95% of HS children transitioning to Kindergarten were able to demonstrate phonological awareness (80 out of 84 children)

Cognitive and General Knowledge

87% of HS children transitioning to Kindergarten could identify number concepts (73 out of 84 children)

Physical Development & Health

99% of HS children transitioning to Kindergarten could move and gain control of their small muscles (83 out of 84 children)

Social and Emotional Development

94% of HS children transitioning to Kindergarten could express and/or recognize a variety of emotions (79 out of 84 children)

Approaches to Learning

99% of HS children transitioning to Kindergarten demonstrated initiative and curiosity (83 out of 84 children)

2020-2021 Head Start School Readiness Outcomes

Language

96% of HS children transitioning to Kindergarten were able to communicate in a variety of ways (64 out of 66 children)

95% of HS children transitioning to Kindergarten were able to engage with stories and books (63 out of 66 children)

Cognitive and General Knowledge

80% of HS children transitioning to Kindergarten could identify number concepts (53 out of 66 children)

Physical Development & Health

96% of HS children transitioning to Kindergarten could move and gain control of their small muscles (64 out of 66 children)

Social and Emotional Development

89% of HS children transitioning to Kindergarten could express and/or recognize a variety of emotions (59 out of 66 children)

Approaches to Learning

94% of HS children transitioning to Kindergarten demonstrated initiative and curiosity (62 out of 66 children)

Early Childhood Education

<u>2021-2022 EHS</u> <u>School Readiness Outcomes</u>	<u>2020-2021 EHS</u> <u>School Readiness Outcomes</u>
<u>Language</u> 87% of EHS children transitioning to Head Start were able to communicate in a variety of ways (12 out of 14 children) 84% of EHS children transitioning to Head Start were able to engage with stories and books (12 out of 14 children) 69% of EHS children transitioning to Head Start were able to demonstrate phonological awareness (10 out of 14 children)	<u>Language</u> 91% of EHS children transitioning to Head Start were able to communicate in a variety of ways (21 out of 24 children) 89% of EHS children transitioning to Head Start were able to engage with stories and books (20 out of 24 children)
<u>Cognitive and General Knowledge</u> 92% of EHS children transitioning to Head Start were able to identify number concepts (13 out of 14 children)	<u>Cognitive and General Knowledge</u> 95% of EHS children transitioning to Head Start were able to identify number concepts (23 out of 24 children)
<u>Physical Development & Health</u> 87% of EHS children transitioning to Head Start could move and gain control of their small muscles (12 out of 14 children)	<u>Physical Development & Health</u> 88% of EHS children transitioning to Head Start could move and gain control of their small muscles (21 out of 24 children)
<u>Social and Emotional Development</u> 84% of EHS children transitioning to Head Start could express and/or recognize a variety of emotions (12 out of 14 children)	<u>Social and Emotional Development</u> 83% of EHS children transitioning to Head Start could express and/or recognize a variety of emotions (20 out of 24 children)
<u>Approaches to Learning</u> 90% of EHS children transitioning to Head Start were able to explore their environment to gain information (13 out of 14 children)	<u>Approaches to Learning</u> 94% of EHS children transitioning to Head Start were able to explore their environment to gain information (22 out of 24 children)

Early Childhood Education

2021 Head Start - Budget Categories			
Budget Category	Program Operations	Training/Technical Assistance	Non-Federal Share
Personnel	\$1,035,385	\$0	\$33,539
Fringe Benefits	\$515,189	\$0	\$11,068
Travel	\$1,500	\$6,600	\$0
Equipment	\$0	\$0	\$0
Supplies	\$31,000	\$4,000	\$14,353
Contractual	\$38,000	\$0	\$43,770
Construction	\$0	\$0	\$0
Other	\$190,931	\$10,327	\$355,503
Total Direct Charges	\$1,812,005	\$20,927	\$458,233
Indirect Charges	\$0	\$0	\$0
COVID CARES Funds	\$100,000	\$0	\$0
COVID CRRSA Funds	\$87,883	\$0	\$0
COVID ARP Funds	\$349,378	\$0	\$0
Total	\$2,349,266	\$20,927	\$458,233



Early Childhood Education

2021 Early Head Start - Budget Categories			
Budget Category	Program Operations	Training/Technical Assistance	Non-Federal Share
Personnel	\$880,392	\$0	\$176,244
Fringe Benefits	\$441,866	\$0	\$58,161
Travel	\$1,500	\$6,600	\$0
Equipment	\$0	\$0	\$0
Supplies	\$27,000	\$3,000	\$18,102
Contractual	\$27,000	\$0	\$38,000
Construction	\$0	\$0	\$0
Other	\$122,487	\$18,006	\$91,456
Total Direct Charges	\$1,500,245	\$27,606	\$381,963
Indirect Charges	\$0	\$0	\$0
COVID CARES Funds	\$35,000	\$0	\$0
Total	\$1,535,245	\$27,606	\$381,963



Early Childhood Education

Program Highlights

We have maintained a **Five Star** rating through the **Step Up to Quality** rating system implemented by the Ohio Department of Job and Family Services at all of our Head Start and Early Head Start centers including our Sanderson Center, Amanda Center, Tarhe Center, and our EHS Pearl House center. A Star rating indicates a program has exceeded the minimum standards of care for children. The highest rating you can achieve is a Five Star rating. Only 14 out of 88 (16%) licensed programs in Fairfield County has achieved a Five Star rating indicating a high standard of quality.

Our **Ohio Early Intervention** program maintained 100% compliance in meeting all 2021 requirements related to timely receipt of services for Early Intervention services. This indicator ensures that all specialized services for infants and toddlers with disabilities receive timely assessments, IFSPs, and other applicable requirements. In addition, we maintained 100% compliance for FY21 in notifying the Local Education Agencies of potentially eligible children for Part B services.

Our most recent monitoring event for our **Head Start and Early Head Start** program was conducted on January 24-27, 2022. During this review, the Administration for Children and Families (ACF) conducted a **Focus Area Two (FA2) monitoring review** of the Community Action Program Commission of the Lancaster Head Start and Early Head Start programs. The monitoring event consisted of interviews and document reviews for the following areas: Program Design and Management, Education and Child Development Program Services, Health Program Services, Family and Community Engagement Services, Effective Eligibility, Recruitment, Selection, Enrollment, and Attendance (ERSEA) Strategies and Fiscal Infrastructure.

We were 100% compliant with all monitoring indicators with quality program highlights in each content area. The following pages outline our compliance indicator results from our Focus Area Two monitoring review.



Head Start Monitoring Results

Program Management and Quality Improvement

Program Management

The recipient establishes a management structure consisting of staff, consultants, or contractors who ensure high-quality service delivery; have sufficient knowledge, training, experience, and competencies to fulfill the roles and responsibilities of their positions; and provide regular supervision and support to staff.

Ongoing Monitoring and Continuous Improvement

The recipient uses data to identify program strengths, needs, and areas needing improvement; evaluate progress toward achieving program goals and compliance with program performance standards; and assess the effectiveness of professional development.

Program Governance

The recipient maintains a formal structure of program governance to oversee the quality of services for children and families and to make decisions related to program design and implementation. The policy council is engaged in the direction of the program, including program design and planning of goals and objectives.

Program Management and Quality Improvement Summary

Community Action Program Commission of the Lancaster provides Head Start and Early Head Start services in Lancaster County, Ohio. The recipient is funded to serve 292 children and their families, as well as expectant mothers in its service area. Located southeast of Ohio's capital, the recipient serves urban and rural communities that include families experiencing challenges such as substance misuse and mental health concerns.

The recipient's leadership team made sure that staff members had the necessary knowledge of resources and best practices to assist children and their families. Managers employed various ways to improve their ability to provide intentional and supportive oversight of assigned employees. For example, the management team attended workshops on multicultural supervision and managing and supporting staff during a pandemic. Also, the monthly analysis of program data helped inform managers of service trends and challenges needing additional attention. For example, upon managers identifying an increase in families experiencing trauma due to the pandemic, the recipient provided staff with program-wide training on building family resiliency. By increasing staff capacity, the program ensured responsive services to children and families.

Monitoring and Implementing Quality Education and Child Development Services

Alignment with School Readiness

The recipient's school readiness efforts align with the expectations of receiving schools, the Head Start Early Learning Outcomes Framework (HSELOF), and State early learning standards.

Effective and Intentional Teaching Practices

The recipient's teaching practices intentionally promote progress toward school readiness and provide high-quality learning experiences for children.

Supporting Teachers in Promoting School Readiness

The recipient prepares teachers to implement the curriculum and support children's progress toward school readiness.

Home-based Program Services

The recipient ensures home-based program services provide home visits, and group socialization activities provide high-quality learning experiences.

Education and Services Summary

Community Action Program Commission of the Lancaster engaged its education staff in extensive professional development activities to support children's school readiness goals. Using child outcomes data, the recipient noticed the need to focus staff support on children's social-emotional skills, such as managing their feelings and problem-solving. Staff attended workshops on understanding children's social-emotional development and how to create more nurturing environments. Also, teachers gained confidence by learning how to provide trauma-informed care and promote family and child resiliency. The recipient's intentional professional development response resulted in 89 percent of children transitioning to kindergarten in 2021 with expected social-emotional skills.

Head Start Monitoring Results

Monitoring and Implementing Quality Health Services

Child Health Status and Care

The recipient effectively monitors and maintains timely information on children's health status and care including ongoing sources of health care, preventive care, and follow-up.

Mental Health

The recipient supports a program-wide culture that promotes mental health and social and emotional well-being, and uses mental health consultation to support staff.

Oral Health and Nutrition

The recipient maintains and monitors for effective oral health practices and nutrition services that meet the nutritional needs and accommodate feeding requirements and allergies.

Safety Practices

The recipient implements a process for monitoring and maintaining healthy and safe environments.

Services to Expectant Families

The recipient provides quality services that facilitate expectant mothers access to health care and provide information to support prenatal, postpartum, maternal, and infant health and emotional well-being.

Health Services Summary

Community Action Program Commission of the Lancaster used subject matter experts to educate teachers and parents on best practices to support children with challenging behaviors. Mental health professionals provided teachers with classroom management strategies, such as designating safe spots for calming emotions, reinforcing positive behaviors, and recognizing children's visual clues. Parents received similar information during parent training, ensuring consistent support for their children at home. The recipient focused on providing children with nurturing environments to grow and thrive.

Monitoring and Implementing Quality Family and Community Engagement Services

Family Well-being

The recipient collaborates with families to support family well-being, parents' aspirations, and parents' life goals.

Strengthening Parenting and Parent-Child Supports

The recipient provides services that strengthen parent-child relationships and support parents in strengthening parenting skills.

Family Engagement in Education and Child Development Services

The recipient provides education and child development services that recognize parents' roles as children's lifelong educators and encourage parents to engage in their child's education.

Family and Community Engagement Services Summary

Community Action Program Commission of the Lancaster helped staff members increase their knowledge of family engagement strategies. The recipient offered professional development focused on partnering with parents and implementing practices to strengthen families. Staff increased their knowledge of building relationships with families experiencing trauma, and parents responded positively to the help that they received. During a discussion, parents stated that the staff understood their concerns and provided them with opportunities to build self-confidence. The program supported the staff's capacity to improve families' well-being through professional development.



Head Start Monitoring Results

Monitoring and Implementing Fiscal Infrastructure

Budget Planning and Development

The recipient develops and implements its budget to sustain management, staffing structures, and the delivery of services that support the needs of enrolled children and families.

Ongoing Fiscal Capacity

The recipient plans and implements a fiscal management system that supports the organization's ongoing capacity to execute its budget over time and meet the needs of its organization.

Budget Execution

The recipient's financial management system provides for effective control over and accountability for all funds, property, and other assets.

Facilities and Equipment

The recipient complies with application, prior approval, and reporting requirements for facilities purchased, constructed, or renovated with Head Start funds.

Fiscal Infrastructure Summary

Community Action Program Commission of the Lancaster's fiscal infrastructure supported the oversight and budgeting of program funds. For example, upon approval from the governing board and the policy council, the recipient utilized Coronavirus Aid, Relief, and Economic Security Act funds to purchase tablets and internet connections for families and personal protective equipment for children and staff. In addition, the recipient used the funds to offer incentive pay in an effort to retain employees. The experienced fiscal team ensured the allocation of only allowable expenditures by implementing various internal controls, such as the use of an automated accounting system, segregation of duties, and redundant approvals. The recipient's financial management system ensured the stewardship of its Head Start and Early Head Start awards.

Monitoring ERSEA: Eligibility, Selection, Enrollment, and Attendance

Determining, Verifying, and Documenting Eligibility

The recipient enrolls children or expectant mothers who are categorically eligible or who meet defined income-eligibility requirements.

At least 10 percent of the recipient's total funded enrollment is filled by children eligible for services under IDEA or the recipient has received a waiver.

Enrollment Verification

The recipient maintains and tracks enrollment for all participants including expectant mothers.

ERSEA Summary

Community Action Program Commission of the Lancaster provided parents education and assistance to improve attendance rates. The program had experienced higher than usual absenteeism due to COVID-19 barriers. In response, during enrollment meetings, staff supplied parents with information on the positive impact that regular attendance had on children's school readiness. Staff also ensured families understood the program's requirements for children's daily class participation. Furthermore, staff members offered solutions to overcome any transportation barriers that families experienced when trying to get their children to school. Through the implementation of these strategies, the program worked to increase children's daily attendance.



Energy Conservation

The Ohio **Home Weatherization Assistance Program (HWAP)** provides eligible Ohioans with assistance to improve the energy efficiency of their homes and reduce energy costs. The goals for the program are to improve the health and safety for vulnerable Ohioans, reduce energy consumption and thereby reduce energy cost for the homeowner. To qualify the household income must be at or below 200 percent of Federal Poverty Income Guidelines. The program is available to homeowners and renters throughout Fairfield County. *Funded by the Ohio Department of Development (ODoD) with Federal funding from the U.S Departments of Energy and Health and Human Services.*

The **HWAP Enhancement** program targets households at or below 175 percent of the Federal Poverty Guidelines whose homes will be weatherized during the current program year, have been deferred for weatherization services, or have been weatherized previously. *Funded by the Ohio Department of Development (ODoD) with Federal funding from the U.S Department of Health and Human Services Low-Income Home Energy Assistance Program.*

The **Warm Choice Program** offers weatherization and safety inspections for Columbia Gas customers who have household income of up to 150 percent of the Federal Poverty Income Guidelines. Both homeowners and renters are eligible. *Funded by Columbia Gas of Ohio*

The **Electric Partnership Program (EPP)** is a targeted energy efficiency and a consumer education program. It is designed to minimize electrical consumption for Percentage of Income Payment Plan (PIPP) participants. *Funded by the Universal Service Fund*

Residents in Fairfield County may be eligible for energy efficiency and repairs services for their home through the **AEP Community Assistance Program**, if they are enrolled in the Percentage of Income Payment Plan (PIPP), Home Weatherization Assistance Program (HWAP), Home Energy Assistance Program (HEAP), or have a household income at or below 200 percent of Federal Poverty Income Guidelines. *Funded by American Electric Power.*

Note: As of December 31, 2021, this program is no longer available

HWAP

- 41 Homes insulated
- 41 Furnace and water heater safety inspections

HWAP - Health and Safety

- 1 Furnace replacement
- 6 Furnace repairs
- 25 Gas Line Repairs
- 4 Electrical repairs
- 39 CO/Smoke detectors
- 3 Water heater replacements
- 30 Radon Precautionary measures

HWAP Enhancement

- 11 Furnace replacements
- 20 Ventilation measures
- 1 Roof repair
- 15 Electrical repairs
- 9 Furnace repairs
- 2 Plumbing repairs

Warm Choice Program

- 10 Homes insulated
- 10 Furnace and water heater safety inspections
- 1 Furnace replacements

Electrical Partnership Program

- 74 Electrical energy audits
- 347 LED light bulbs installed
- 7 Refrigerator or freezer replacements
- 3 Homes Weatherized

AEP Community Assistance Program

- 1 Refrigerator or freezer replacements
- 1 Air source heat pump system replacement
- 2 Baseload audits

Home Repair

The **Housing Assistance Program** and **Passport Minor Home Modification Program** are designed to do repairs, modifications and address health and safety issues. To qualify for the Housing Assistance Program an applicant must own the home and be at or below 50% of median income guidelines. In order to qualify for the Passport Program you must be a senior citizen with a disability and be enrolled with the Central Ohio Area Agency on Aging.

The **Rural Development Housing Preservation Grant** is a home repair program. The participating areas include the rural townships and villages of Fairfield County, excluding the City of Lancaster and the Township of Violet. To qualify the applicant must be the homeowner and have an income at or below 50% of median income guidelines. *Funded by the United States Department of Agriculture (USDA)*

Homeowners with low-to-moderate income can receive home repairs or renovations, and individuals may attain homeownership through the **Community Housing Impact and Preservation Program (CHIP)**. LFCAA is contracted to administer CHIP, a grant awarded to Fairfield County from the Ohio Department of Development. Repairs and renovations completed through CHIP improve residents' health and safety. Projects also are aimed at increasing energy efficiency to lower heating and cooling costs. The program began in 2018 and was continued an extra year to December 31, 2021 due to the COVID pandemic.



Housing Assistance Program

- 6 Furnace replacements/repairs
- 2 Water heater replacements
- 4 Roof replacements
- 5 Plumbing repairs
- 2 Bathroom modifications

Passport Program

- 1 Floor / Joist replacement
- 1 Furnace repairs
- 2 Bathroom modification
- 1 Wheelchair ramp

Housing Preservation Grant

- 2 Roof repairs
- 1 Water Heater replacement
- 2 New exterior sewer line / connection
- 1 Bathroom modification

CHIP—2021

- 4 Home Repair Projects
- 1 Home Rehab

CHIP—Full Grant Period

- 13 Home Repair projects completed with a total amount of \$81,589.10 expended in CDBG funding
- 5 Private Owner Home Rehabilitation projects completed with a total amount of \$203,000 expended in HOME funding.

Homeless Planning Region

Continuum of Care Homeless Planning Region 9

Leadership

LFCAA is the state-appointed lead agency for homelessness reduction and prevention in a six-county region which includes Fairfield, Licking, Knox, Coshocton, Holmes and Muskingum counties (Muskingum County was added to Region 9 mid 2020). LFCAA facilitates collaboration among homeless services providers. Efforts are focused on achievement of high performance standards that result in shorter stays in homeless shelters, rapid placement into permanent housing, and reduced recidivism.



2021 Homeless Point-In-Time Count

LFCAA coordinated the annual Homeless Point-In-Time (PIT) Count for the Fairfield County Housing Coalition in January. The PIT helps determine US Department of Housing and Urban Development funding levels for homeless programs. Due to the COVID pandemic, the unsheltered count was not conducted in 2021. However, those staying in shelters were counted.

Emergency Shelter

Foundations Shelter – 25 beds
Lighthouse – 8 beds (due to remodeling)
LFCAA Family Shelter – 16 beds (4 units)
LSS – Faith Mission – 24 beds
LSS – Vets – 10 beds
TOTAL – 83

Transitional Housing

LSS (ADAMH Housing Program) – 24 beds
LSS Art Keifer Veterans House – 14 beds
TOTAL - 38

Permanent Supportive Housing:

Fairfield County MHA, VASH Vouchers – 61
LFCAA – Rutherford 40 beds (16 units)
Pearl House - 9 beds (3 units)
LSS Fairhaven Place – 5 beds
TOTAL - 115

OVERALL TOTAL - 236

Homeless Youth Program

Services to Homeless Youth and Homeless Pregnant Youth

Housing Assistance and for Youth (HASFY) - This program provides services to unaccompanied youth ages 14 to 24 and pregnant youth 24 or under who are experiencing homelessness. The program provides services in all 6 counties in Region 9. The Lancaster-Fairfield Community Action Agency serves as the lead agency working with service providers in local communities to assist young people with housing and other key social determinants of health to assist young people in growing into self-sufficiency.

The HASFY Program continues to grow and develop. In 2021 HASFY provided services to 73 youth experiencing homelessness. HASFY has assisted youth in acquiring and/or maintaining apartments and provided rental support and some utility assistance. Our case managers worked with youth on creating a budget and Housing Stability Plan. The Housing Stability Plan includes action steps and timelines for goals established by youth for Housing, and may include goals in other key social determinants of health, such as Physical & Behavioral Health, Employment & Education, and Social & Community Connections. We assisted young people in acquiring birth certificates, which are needed to obtain the Social Security Cards and State IDs that are necessary to obtain jobs, housing, and other needed services.

A majority of the youth served were provided with information about physical and mental health services and guidance on applying for Medicaid and Supplemental Nutritional Assistance Program (SNAP) through Jobs and Family Services. All pregnant and expecting youth and youth parenting young children are offered information and referrals to WIC, Early Head Start, Help Me Grow, parenting classes, and day care. We have served youth in Fairfield, Licking, Coshocton, and Knox counties, and continue to grow our outreach and partnership with service providers and landlords in Region 9.

Ohio Home Relief Grant – CDBG-CV

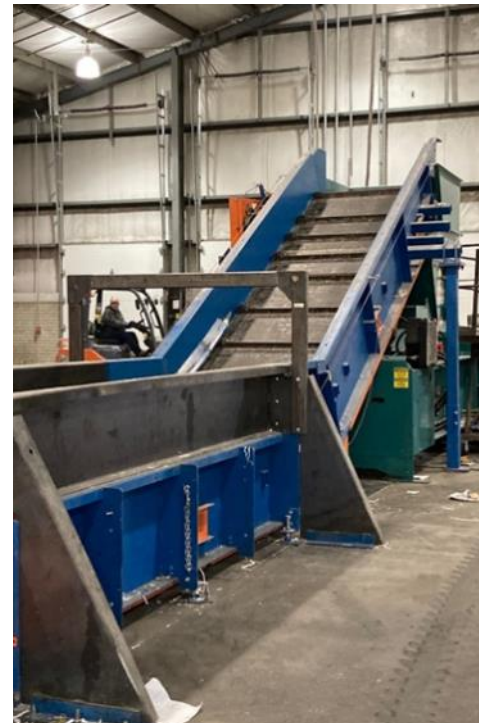
The Housing Department was responsible for processing Grant applications for the CDBG CV Mortgage and Utility Assistance program. The award amount was \$505,000. From January 1, 2021 to December 15, 2021, 133 households received benefits including Mortgage Assistance and Utility Assistance including Electric, Gas and Water/Sewer Assistance. All of the funding was expended.



Recycling

The Lancaster-Fairfield Community Action **Recycling Center** is a fully operating Material Recovery Facility (MRF) that provides services within Fairfield County including residential recycling drop off, education and outreach programs, commercial recycling pickup, buyback program and shredding services. Recycling services are provided as a contract to the **Fairfield County Commissioners** with funding from the Coshocton, Licking, Fairfield, Perry (CFLP) **Solid Waste District**. We currently have 24 recycling drop off locations throughout Fairfield County to serve the population. To better serve residents of Fairfield County, in 2021, we completed a website overhaul

A lot of new and exciting changes occurred at our MRF thanks to funding from the CFLP Solid Waste District, the Martens Funds at PNC Charitable Trusts, and the Finance Fund! Some of the new equipment and changes include: two new tip-out areas providing storage space for materials, a new in-feed conveyor, a new material conveyer and baler, and a new weight scale. These upgrades and equipment have helped improve our facility and increased the efficiency of processing materials. Renovations will be completed the Summer of 2022.



2021 Estimates for Major Recyclable Types and Sources (Weight in Pounds)							
	Aluminum	Glass	Cardboard	Paper	Plastic	Steel	Total
Residential	182,929	236,245	2,229,564	642,459	1,490,330	22,030	4,803,557
Institutions and Government	6,841	3,183	182,782	62,384	10,017	4,107	269,314
Commercial	5,466	3,639	798,653	41,600	81,749	17,516	948,623
Industry	1,093	142	202,326	4,777	1,704	86	210,128
Shredding	-	-	-	280,683	-	-	280,683
MRF Drop off	-	24,493	49,214	78,238	12,296	3,085	166,326
Buyback Services	84,422	-	-	-	-	-	82,422
Special Recycling Events	350	3	450	10	2,374	-	3,187
Total	279,101	266,705	3,462,989	1,110,151	1,598,470	46,824	6,764,240

Copper and other less common metals also accepted through buyback not included in totals

Recycling Outreach

Seeds of Change

Lancaster Parks and Recreation, Fairfield County's Board of DD and Lancaster-Fairfield Community Action Recycling Center partnered together to celebrate Earth and Arbor Day. We had a great time celebrating our planet on April 24th with residents of Fairfield County! Over 500 families were reached with our Earth Day Educational Packets and display at the Seeds of Change event. We shared information & activities on accepted materials, sustainability and displayed the 3rd Grade Billboard Winner's Artwork. Multiple organizations celebrated the event with games, displays and handouts. We look forward to the 2nd Annual Seeds of Change in 2022!



Third Grade Recycling Billboard Contest

The 37th annual Third Grade Recycling Billboard Contest was very successful despite the challenges we faced during the pandemic. Ten Fairfield County Schools, with 501 students participated in the contest. Although we were unable to present in-person, classrooms received information about recycling virtually. We received a lot of creative entries and the judging was very tough. Entries were judged based on originality, effort, theme, quality and clarity of the recycling message. The top three countywide winners received a check, certificate of appreciation and recycled content products. Medill Elementary Student Henry Whiteley's artwork was selected as the winner for the 2021 competition! Henry's artwork was displayed on a billboard at the corner of Main Street and Memorial Drive in Lancaster throughout the month of April in celebration of Earth Day.



2021 3rd Grade Recycling Billboard Contest

1st Place Winner **HENRY WHITELEY**

Medill Elementary Teacher: Mrs. Sines

Sponsored By: Lancaster-Fairfield Community Action Recycling & Litter Prevention. Funded By: The CFLP Solid Waste District.

Recycling

Tire Collection Event

Funding from the Ohio EPA allowed us to provide a Tire Collection Event held in September. This event had a high turnout with 148 participants and we collected 1,269 tires with the help of Sundown Tire Recycling. Tires were collected at a reduced fee to \$1.00 per tire (10 tires per vehicle). The Recycling Center was able to address the public need for tire disposal by offering this event. The event ran very smoothly thanks to the help of the Lancaster Transfer Station, Fairfield County Health Department and Fairfield County's Municipal Court. Additional grant funding and collected fees enabled LFCAA Recycling to hold another Tire Collection Event in the Spring of 2022.



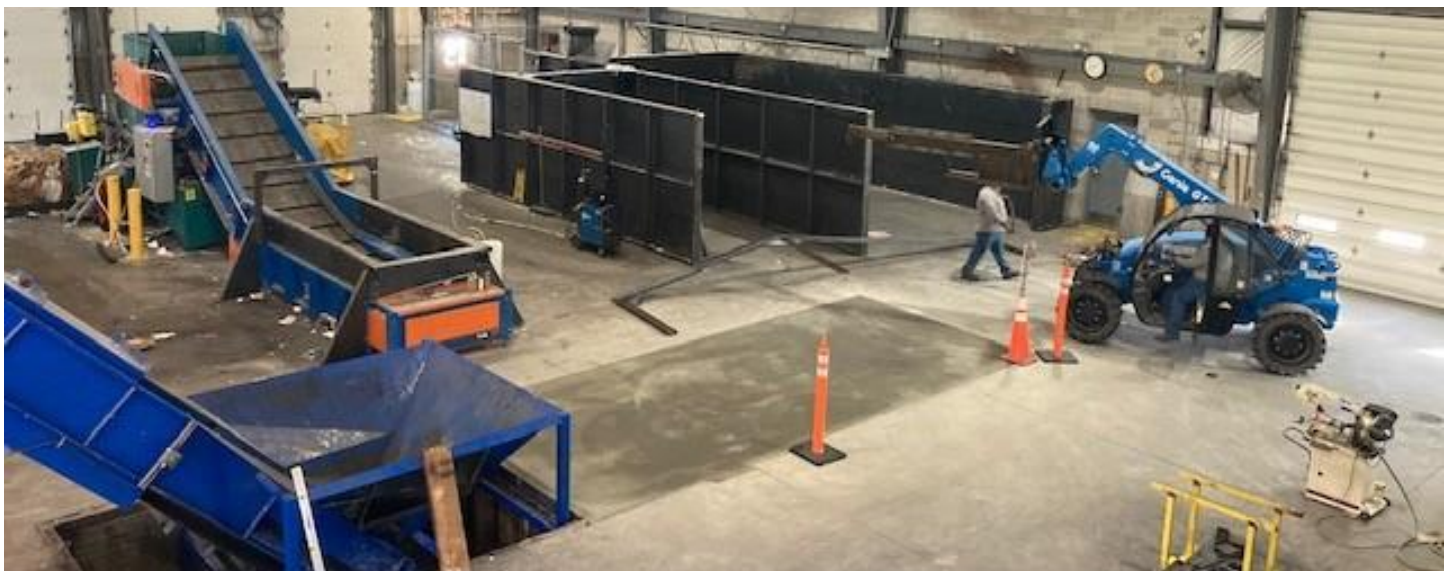
Earth Camp

We were able to offer three one-day Earth Camp held at the Recycling Center this year! Campers learned about caring for our planet from presentations by Fairfield County Soil and Water Conservation District, Fairfield County Parks, Lancaster Parks and Recreation and our Recycling Education Program. Some of camps activities were touring the recycling facility, creating bird feeders, painting tree cookies, and learning about turtles while meeting some! We received great feedback from our partners and parents and plan on hosting more one-day camps in the future.



Public Recycling Bin Sites

Site Name	Address	Description
Amanda Village	Halderman and Kirby Street, Amanda	Near Water Tower
Clearcreek Township	9101 Chillicothe Lancaster Road, Amanda	Oakland Grocery, SR 159
Baltimore Village	500 Washington Street, Baltimore	Liberty Union High School Lot
Rushcreek Township	127 S. Mulberry St., Bremen	Next to Township Building
Zeller Park	8475 Benadum Road N.W., Canal Win.	At Amanda Northern Road
Greenfield Township	3245 Havensport Rd. NW, Carroll	Next to firehouse
Community Action Agency	1743 East Main Street, Lancaster	West Parking Lot
Liberty Center	951 Liberty Drive, Lancaster	Off of West Fair Avenue
Pleasant Township	3005 Lancaster-Thornville Rd NE, Lanc	SR 188 & Coonpath Rd.
Bloom Township	7698 Oberlin Court, Lancaster	Next to firehouse in College View
Community Transition Center	151 E. Hubert Avenue, Lancaster	
Crossroads Event Center	2095 West Fair Avenue, Lancaster	East Parking Lot
Greenfield Township	2784 N. Columbus Street, Lancaster	Matt Taylor Kia
Ohio University - Lancaster	1570 Granville Pike, Lancaster	University Parking Lot
St. Mark Parish	324 Gay Street, Lancaster	Near Church Entrance
Walnut Township	11420 Millersport Rd. NE, Millersport	Near township building
Violet Township	417 N. Center Street, Pickerington	Twp Maintenance Building
Ohio University - Pickerington	12933 Stonecreek Drive NW, Pickerington	
Trinity Family Life Center	6389 Blacklick-Eastern Road, Pickerington	
Richland Township 1	3150 Market Street, Rushville	Fire Department
Stoutsville Village	Main Street, Stoutsville	Behind Village Garage
Sugar Grove Village	600 N. Elm Street, Sugar Grove	In the Village Park
Richland Township 2	8885 Pleasantville Road N. E., Thornville	Township Barn

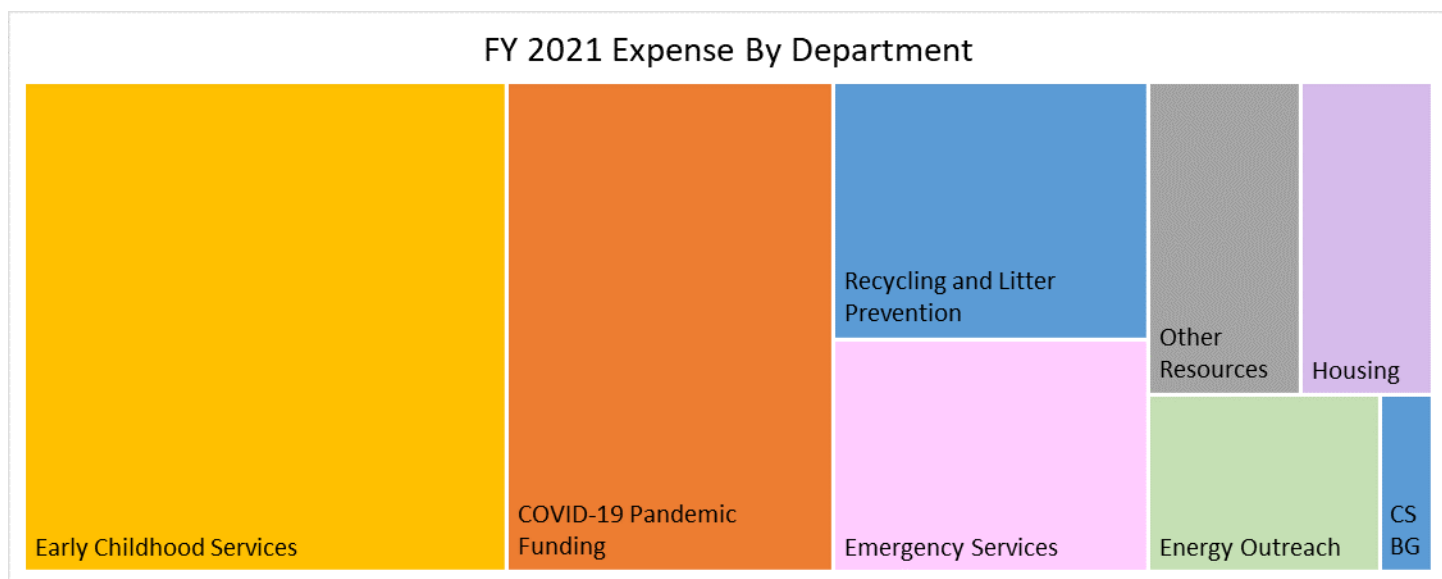


2021 Fiscal Report

Audit Summary

The agency received an unmodified opinion in the independent audit of the agency’s financial statements for the 2021 Fiscal Year which was completed in 2021 by Zeno, Pockl, Lily, and Copeland, A.C. The agency’s internal controls and federal awards were reviewed during the course of the audit and in both cases, no material weaknesses were identified and no significant deficiencies were reported. Additionally, no noncompliance material to financial statements was noted and no audit findings were disclosed that are required to be reported in accordance with the Uniform Guidance. The CAA-HRG Emergency Rental Assistance program was reviewed as the Major Program. The agency qualified as a low-risk auditee for the year ended December 31, 2021. Auditors noted no findings related to the financial statements which are required to be reported in accordance with GAGAS, nor did they note any findings or questioned, or likely questioned, costs for federal awards for the year ended December 31, 2021.

	FY2021 Budget	FY2021 Revenue	FY2021 Expenses
Community Services Block Grant	\$ 275,558	\$ 202,702	\$ 174,281
Emergency Services	\$ 2,244,623	\$ 1,529,156	\$ 1,350,533
Energy Outreach	\$ 1,142,961	\$ 798,054	\$ 751,352
Early Childhood Services	\$ 4,576,437	\$ 4,826,499	\$ 4,348,432
Housing	\$ 1,608,057	\$ 981,080	\$ 761,588
Recycling and Litter Prevention	\$ 1,709,446	\$ 1,824,613	\$ 1,489,612
COVID-19 Pandemic Funding	\$ 5,118,701	\$ 3,031,938	\$ 2,945,889
Other Resources	\$ 1,148,189	\$ 865,869	\$ 877,700
Total	\$ 17,823,972	\$ 14,059,910	\$ 12,699,388



2021 Fiscal Report

Community Services Block Grant	Grant Period	Total Award Amount	FY2020 Budget
Community Services Block Grant (includes Carryover from 2019)	1.1.2020 - 12.31.2021	\$551,115	\$275,558
Community Services Total Funding for 2021		\$551,115	\$275,558

Emergency Services	Grant Period	Total Award Amount	FY2020 Budget
Emergency Shelter (Community Development Block Grant -City of Lancaster)	9.1.2020 - 8.31.2021	\$25,000	\$16,667
Emergency Shelter (Community Development Block Grant -City of Lancaster)	9.1.2021 - 8.31.2022	\$25,000	\$8,333
Emergency Shelter (Community Development Block Grant -City of Lancaster) TOTAL			\$25,000
Winter Crisis Program (HEAP) (ODOD-OCS)	11.1.2020 - 3.31.2021	\$620,000	\$372,000
Winter Crisis Program (HEAP) (ODOD-OCS)	11.1.2021 - 3.31.2022	\$620,000	\$248,000
Home Energy Assistance Program (E-HEAP) (ODOD-OCS) TOTAL			\$620,000
Summer Crisis Program (HEAP) (ODOD-OCS)	7.1.2021 - 8.31.2021	\$183,000	\$183,000
Home Energy Assistance Program - Admin/Operating (ODOD-OCS)	9.1.2020 - 8.31.2021	\$467,345	\$311,563
Home Energy Assistance Program - Admin/Operating (ODOD-OCS)	9.1.2021 - 8.31.2022	\$467,345	\$155,782
Home Energy Assistance Program - Admin/Operating (ODOD-OCS) TOTAL			\$467,345
Emergency Shelter Grant (ODOD-OCD)	1.1.2021 - 12.31.2022	\$105,500	\$52,750
Homeless Crisis Response Program - LFCAA (ODOD-OCD)	1.1.2020 - 12.31.2021	\$180,481	\$90,241
Homeless Crisis Response Program - KnoHoCo (ODOD-OCD)	1.1.2020 - 12.31.2021	\$103,460	\$51,730
Homeless Crisis Response Program - BHCP (ODOD-OCD)	1.1.2020 - 12.31.2021	\$58,051	\$29,026
Homeless Crisis Response Program - LCCH (ODOD-OCD)	1.1.2020 - 12.31.2021	\$148,000	\$74,000
Homeless Crisis Response Program - LFCAA (ODOD-OCD)	1.1.2021 - 12.31.2022	\$161,728	\$5,624
Homeless Crisis Response Program - KnoHoCo (ODOD-OCD)	1.1.2021 - 12.31.2022	\$88,436	\$0
Homeless Crisis Response Program - BHCP (ODOD-OCD)	1.1.2021 - 12.31.2022	\$45,991	\$0
Homeless Crisis Response Program - LCCH (ODOD-OCD)	1.1.2021 - 12.31.2022	\$116,993	\$0
Homeless Crisis Response Program - MEAOG (ODOD-OCD)	1.1.2021 - 12.31.2022	\$83,516	\$41,758
Homeless Crisis Response Program - Salvation Army Zanesville (ODOD-OCD)	1.1.2021 - 12.31.2022	\$186,436	\$93,218
Homeless Crisis Response Program - Targeted RR LFCAA (ODOD-OCD)	1.1.2020 - 12.31.2021	\$48,118	\$24,059
Homeless Crisis Response Program - Targeted RR KnoHoCo (ODOD-OCD)	1.1.2020 - 12.31.2021	\$35,299	\$17,650
Homeless Crisis Response Program - Targeted RR BHCP (ODOD-OCD)	1.1.2020 - 12.31.2021	\$30,799	\$15,400
Homeless Crisis Response Program - Targeted RR LCCH (ODOD-OCD)	1.1.2020 - 12.31.2021	\$48,184	\$24,092
Food Pantry (United Way of Fairfield County)	7.1.2020 - 6.30.2021	\$43,886	\$21,943
Food Pantry (United Way of Fairfield County)	7.1.2021 - 6.30.2022	\$40,000	\$20,000
Food Pantry (United Way of Fairfield County) TOTAL			\$41,943
Senior Food Assistance (Fairfield County Meals on Wheels)	1.1.2021 - 12.31.2021	\$8,650	\$8,650
HOPWA Grant (City of Columbus)	1.1.2021 - 12.31.2021	\$245,365	\$245,365
Emergency Food and Shelter Program Phase 35	2.2018 - 5.31.2020	\$38,500	\$0
Emergency Food and Shelter Program Phase 36	10.2018 - 5.31.2020	\$41,923	\$0
Emergency Food and Shelter Program Phase 37	1.2020 - 10.31.2021	\$32,210	\$14,641
Emergency Food and Shelter Program Phase 38	1.1.2021 - 10.31.2021	\$35,813	\$35,813
Percentage of Income Payment Plan (PIPP) (ODOD-OCS)	1.1.2021 - 12.31.2021	\$28,774	\$28,774
Low Income Household Water Assistance Program (LIHWAP) (ODOD-OCS)	10.1.2021 - 9.30.2023	\$436,371	\$54,546
Emergency Fund	Open	\$11,007	\$0
Emergency Services Total Funding for 2021		\$4,811,182	\$2,244,623

Recycling and Litter Prevention	Grant Period	Total Award Amount	FY2020 Budget
CFLP Recycling Contract & Education Awareness (CFLP Solid Waste District)	1.1.2021 - 12.31.2021	\$622,023	\$622,023
Recycle Ohio 2021 - Tire Event (Ohio EPA)	7.1.2021 - 6.30.2022	\$10,000	\$5,000
MRF Processing Improvements (CFLP Solid Waste District)	1.1.2020 - Open	\$899,549	\$449,774
MRF Processing Improvements (PNC Marten's Trust)	1.1.2020 - Open	\$35,461	\$17,731
MRF Processing Improvements (Finance Fund)	1.1.2020 - Open	\$67,223	\$33,612
MRF Processing Improvements (General Fund)	1.1.2020 - Open	\$0	\$0
Recycling Center	1.1.2021 - 12.31.2021	\$581,306	\$581,306
Recycling and Litter Prevention Total Funding for 2021		\$2,215,562	\$1,709,446

2021 Fiscal Report

Early Childhood Services	Grant Period	Total Award Amount	FY2020 Budget
Federal Head Start & Early Head Start (HHS)	1.1.2021 - 12.31.2021	\$3,360,783	\$3,360,783
Help Me Grow Part C (ODH and FACFC)	7.1.2020 - 6.30.2021	\$359,000	\$179,500
Help Me Grow Home Visiting	7.1.2020 - 6.30.2021	\$63,700	\$31,850
Help Me Grow Home Visiting Family Retention	7.1.2020 - 6.30.2021	\$13,051	\$6,526
Help Me Grow Part C (ODH and FACFC)	7.1.2021 - 6.30.2022	\$471,442	\$235,721
Help Me Grow Home Visiting	7.1.2021 - 6.30.2022	\$68,564	\$34,282
Help Me Grow Home Visiting Family Retention	7.1.2021 - 6.30.2022	\$3,616	\$3,616
Help Me Grow Part C & GRF (ODH and FACFC) TOTAL			\$415,221
Help Me Grow Home Visiting TOTAL			\$76,273
Child & Adult Care Food Program (CACFP)	10.1.2020 - 9.30.2021	\$174,971	\$131,228
Child & Adult Care Food Program (CACFP)	10.1.2021 - 9.30.2022	\$174,971	\$43,743
Child & Adult Care Food Program (CACFP) TOTAL			\$174,971
Speech Pathology (Lancaster City Schools & Fairfield Co. Schools)	1.1.2021 - 12.31.2021	\$28,881	\$28,881
Teens with Tots (Ohio Children's Trust Fund and ADAMH Partnership)	7.1.2020 - 6.30.2021	\$21,508	\$10,754
Teens with Tots (Ohio Children's Trust Fund and ADAMH Partnership)	7.1.2021 - 6.30.2022	\$25,000	\$12,500
Teens with Tots TOTAL			\$23,254
State ECE	7.1.2020 - 6.30.2021	\$252,000	\$126,000
State ECE	7.1.2021 - 6.30.2022	\$252,000	\$126,000
State ECE TOTAL			\$252,000
Parent Fund	Open	\$8,210	\$8,210
Sanderson Facility	Open	\$200,073	\$200,073
Mt. Pleasant Kiwanis	Open	\$1,471	\$1,471
Tarhe HS Playground (Fairfield Federal)	Open	\$2,250	\$2,250
Sanderson Facility Paving (Fairfield Foundation)	Open	\$10,321	\$10,321
Early Childhood Safety Initiative Project (Ohio Children's Trust Fund & ODJFS)	2.1.2021 - 6.30.2021	\$20,000	\$20,000
Dollar General Literacy	10.2020 - 9.2021	\$3,640	\$2,730
Early Childhood Services Total Funding for 2021		\$5,515,451	\$4,576,437
Housing	Grant Period	Total Award Amount	FY2020 Budget
Community Housing Impact and Preservation (CHIP)	9.1.2018 - 10.31.2021	\$359,000	\$94,474
Community Housing Impact and Preservation (CHIP)	12.1.2021 - 4.30.2024	\$399,000	\$13,759
Supportive Housing - Rutherford	1.1.2020 - 12.31.2021	\$75,400	\$37,700
Supportive Housing - Pearl House	1.1.2020 - 12.31.2021	\$32,100	\$16,050
Homeless Youth & Homeless Pregnant Youth (ODH)	2.1.2020 - 6.30.2021	\$622,150	\$219,582
Homeless Youth & Homeless Pregnant Youth (ODH)	2.1.2020 - 6.30.2021	\$298,501	\$149,251
TANF Housing Now - LFCAA (COHHIO)	9.8.2020 - 6.30.2021	\$279,400	\$167,640
TANF Housing Now - KnoHoCo (COHHIO)	9.8.2020 - 6.30.2021	\$182,060	\$109,236
TANF Housing Now - BHP (COHHIO)	9.8.2020 - 6.30.2021	\$52,886	\$31,732
TANF Housing Now - MEOAG (COHHIO)	9.8.2020 - 6.30.2021	\$69,760	\$41,856
TANF Housing Now - Salvation Army Zanesville (COHHIO)	9.8.2020 - 6.30.2021	\$104,640	\$62,784
TANF Housing Now - LFCAA (COHHIO)	7.1.2021 - 3.31.2022	\$121,699	\$81,133
TANF Housing Now - KnoHoCo (COHHIO)	7.1.2021 - 3.31.2022	\$79,301	\$52,867
TANF Housing Now - BHP (COHHIO)	7.1.2021 - 3.31.2022	\$23,036	\$15,357
TANF Housing Now - MEOAG (COHHIO)	7.1.2021 - 3.31.2022	\$30,386	\$20,257
TANF Housing Now - Salvation Army Zanesville (COHHIO)	7.1.2021 - 3.31.2022	\$45,578	\$30,385
Pershing House Resident Assistance (Fairfield Homes)	1.1.2021 - 12.31.2021	\$4,000	\$4,000
Livingston Arms Resident Assistance (Fairfield Homes)	1.1.2021 - 12.31.2021	\$3,000	\$3,000
Region 9 Risk Mitigation (COHHIO)	10.29.2020 - 12.31.2022	\$22,857	\$10,549
LFCAA Corporate Money - Rutherford Laundry Machines	1.1.2021 - 12.31.2021	\$1,329	\$1,329
Rutherford House	1.1.2021 - 12.31.2021	\$147,050	\$147,050
Housing Preservation Grant (USDA-Rural Development)	8.17.2020 - 8.17.2022	\$100,000	\$50,000
Lead Hazard Grant (City of Lancaster)	7.1.2021 - 6.30.2024	\$450,000	\$75,000
1421 E. Mulberry St. Rehab	2019 - Open	\$34,075	\$3,161
Housing Projects Program Income	1.1.2016 - Open	\$169,905	\$169,905
Housing Total Funding for 2021		\$3,707,112	\$1,608,057

2021 Fiscal Report

Energy Outreach	Grant Period	Total Award Amount	FY2020 Budget
Home Weatherization Assistance Program (DOE & HHS) (ODOD-OCS)	7.1.2020 - 6.30.2021	\$403,800	\$201,900
Home Weatherization Assistance Program (DOE & HHS) (ODOD-OCS)	7.1.2021 - 6.30.2022	\$414,256	\$207,128
Home Weatherization Assistance Program (COE & HHS) (ODOD-OCS) TOTAL			\$409,028
Home Weatherization Assistance Program Enhancement (ODOD-OCS)	7.1.2020 - 6.30.2021	\$81,605	\$40,803
Home Weatherization Assistance Program Enhancement (ODOD-OCS)	7.1.2021 - 6.30.2022	\$784,547	\$392,274
Home Weatherization Assistance Program Enhancement (ODOD-OCS) TOTAL			\$433,076
Passport (COAAA)	1.1.2021 - 12.31.2021	\$25,546	\$25,546
Warm Choice (Columbia Gas)	1.1.2021 - 12.31.2021	\$47,819	\$47,819
OPAE/AEP Energy Outreach	Open	\$8,286	\$8,286
Electric Partnership Program (ODOD)	7.1.2020 - 6.30.2021	\$130,585	\$65,293
Electric Partnership Program (ODOD)	7.1.2021 - 6.30.2022	\$153,328	\$76,664
Electric Partnership Program (ODOD) TOTAL			\$141,957
Electric Partnership Program Carryover of Generated Income	Open	\$148,641	
Housing Assistance (ODOD-OCD)	3.1.2019 - 2.28.2021	\$175,000	\$14,583
Housing Assistance (ODOD-OCD)	3.1.2021 - 2.28.2023	\$150,400	\$62,667
Energy Assistance Total Funding for 2021		\$2,523,812	\$1,142,961
COVID-19 Pandemic Funding	Grant Period	Total Award Amount	FY2020 Budget
Federal Head Start & Early Head Start CARES (HHS)	1.1.2021 - 12.31.2021	\$135,000	\$135,000
Federal Head Start & Early Head Start CRRSA (HHS)	4.1.2021 - 3.31.2023	\$87,883	\$32,956
Federal Head Start & Early Head Start ARPA (HHS)	4.1.2021 - 3.31.2023	\$349,378	\$131,017
ODJFS Pandemic Support 2021	1.1.2021 - Open	\$33,480	\$33,480
Community Services Block Grant CARES (ODOD-OCS)	3.27.2020 - 9.30.2022	\$365,614	\$132,951
Ohio Home Relief Grant (ODOD-OCS)	11.1.2020 - 12.31.2021	\$560,207	\$480,177
CDBG-CV Home Relief Grant (ODOD-OCD)	1.1.2021 - 12.31.2021	\$505,000	\$505,000
CAA Home Relief Grant (ODOD-OCS)	1.1.2021 - 9.30.2022	\$6,148,838	\$3,513,622
CDBG Shelter Target of Opportunity Program (ODOD-OCD)	3.2020 - 11.2020	\$60,200	\$0
Emergency Food and Shelter Program CARES	6.1.2020 - 10.31.2021	\$69,574	\$40,926
Emergency Shelter Grant CARES (ODOD-OCD)	3.27.2020 - 9.30.2023	\$51,900	\$13,840
Homeless Crisis Response Program - LFCAA (ODOD-OCD)	3.27.2020 - 9.30.2023	\$78,851	\$21,027
Homeless Crisis Response Program - KnoHoCo (ODOD-OCD)	3.27.2020 - 9.30.2023	\$40,521	\$10,806
Homeless Crisis Response Program - BHCP (ODOD-OCD)	3.27.2020 - 9.30.2023	\$20,942	\$5,585
Homeless Crisis Response Program - LCCH (ODOD-OCD)	3.27.2020 - 9.30.2023	\$53,681	\$14,315
Homeless Crisis Response Program - MEOAG (ODOD-OCD)	3.27.2020 - 9.30.2023	\$36,602	\$9,761
Homeless Crisis Response Program - Salvation Army Zanesville (ODOD-OCD)	3.27.2020 - 9.30.2023	\$54,903	\$14,641
BWC COVID-19 Refund	Open	\$0	\$0
Coronavirus Response	Open	\$23,600	\$23,600
COVID-19 Pandemic Total Funding for 2021		\$8,676,174	\$5,118,701
Other Resources	Grant Period	Total Award Amount	FY2020 Budget
Fairfield County Juvenile Court Soft Skills	11.1.2019 - 10.31.2020	\$2,489	\$0
Fairfield County Juvenile Court Soft Skills	9.1.2021 - 6.30.2022	\$2,766	\$1,106
BWC Refunds	Open	\$165,172	\$165,172
Value of other donated items, food, clothing, furniture, etc.	1.1.2021 - 12.31.2021	\$44,425	\$44,425
Value of discounted office supplies received from Office Mart	1.1.2021 - 12.31.2021	\$100,679	\$100,679
Value of donated items, food, clothing, furniture, etc. & discounted office supplies from Office Mart	1.1.2021 - 12.31.2021	\$145,104	\$145,104
Value of GAAP in-kind contributions for Head Start	1.1.2021 - 12.31.2021	\$663,151	\$663,151
Cash Donations (Unspecified)	Open	\$17,684	\$17,684
Cash Donations (for Emergency Services)	Open	\$155,972	\$155,972
Unrestricted Funds (General, Facilities, Equipment)	Open	\$0	\$0
Total Other Resources for 2021		\$1,152,338	\$1,148,189
TOTAL AGENCY FUNDING FOR 2021		\$29,152,745	\$17,823,972

Partners and Donors

ADAMH Board
AHA! Children's Museum
Alliance Data Systems
Alpha Delta Kappa Beta Gamma
Amanda Township
Amanda-Clearcreek School District
American Electric Power
American Fire Protection
Andrews Home Energy Services
Ann Ety
Anna Underwood
Antique Tractor Club
Ashleigh Duffy-Pratt
Aspire
Baltimore Food Pantry
Bed Bath and Beyond
Behavioral Healthcare Partners of Central Ohio
Berne Township
Berne Union Local School District
Blacklick Woods Metro Park
Bloom Carroll School District
Bloom Township
Bottoms Up Diaper Drive
Bradford Thompson
Bradley Bodenmiller
Bruce Olson
BTIS Initiative
CAPLAW
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Cathy Kessler
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Central Ohio Technical College
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Cheers Chalet
Chestnut Ridge Metro Park
Cigna
Cindy Lape
City of Lancaster

City of Pickerington
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Coalition on Homelessness and Housing in Ohio
Columbia Gas
Columbus Metro Parks
Columbus Public Health
Community Training Center
Company Wrench Ltd
Cork #2 Crown Cork and Seal Corporation for Ohio Appalachian Development
Corporation for Supportive Housing



Cristy's Pizza
Cyril Scott
Dagger, Johnston, Miller, Ogilvie and Hampson Law Office
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Diamond Power
Dollar Energy Funds
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Don's Furniture
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Dr. Joseph Ginty, Health Advisory Board

Eastland-Fairfield Career and Technical School
Equitas Health
Erie Insurance
Fairfield Center for disAbilities & Cerebral Palsy
Fairfield Christian Academy
Fairfield Christian Church
Fairfield Community Health Center
Fairfield County 211
Fairfield County Antique Tractor Club
Fairfield County Auditor, Jon Slater
Fairfield County Board of Developmental Disabilities
Fairfield County Building Trauma Informed Care Advisory Committee
Fairfield County Clerk of Court, Branden Meyer's Office
Fairfield County Commissioners
Fairfield County District Library
Fairfield County Early Childhood Association
Fairfield County Educational Service Center
Fairfield County Engineer's Office
Fairfield County Family, Adult & Children First Council
Fairfield County Foundation
Fairfield County Foundation – Zimpfer Fund
Fairfield County GIS Department
Fairfield County Historical Parks
Fairfield County Housing Coalition
Fairfield County Interagency Transition Committee
Fairfield County Job and Family Services
Fairfield County Juvenile Court
Fairfield County Land Reutilization Corp
Fairfield County Municipal Court

Partners and Donors

Fairfield County Perinatal Advisory Committee
Fairfield County Prosecutor
Fairfield County Recorder Office
Fairfield County Regional Planning Commission
Fairfield County Sheriff's Office
Fairfield County Society for Adults and Children with Disabilities
Fairfield County Teen Works
Fairfield County Title Office
Fairfield County Township Trustees
Fairfield County Treasurer
Fairfield County Workforce Development
Fairfield Department of Health - Women, Infants and Children
Fairfield Federal Savings and Loan Association
Fairfield Homes
Fairfield Medical Center
Fairfield Metropolitan Housing Authority
Fairfield National Bank
Fairfield Soil & Water Conservation District
Fairfield Towne Crier
Fairfield Union School District
Fairhaven Place
Faith Academy
Federal Home Loan Bank of Cincinnati
Fifth Third Bank
Finance Fund



First Bremen Bank
First Impressions Preschool
First Presbyterian Church
First United Methodist Church/
Crossroads
Fisher Catholic School
Foundation Dinners
Frazier Electric
Friends of the Lancaster Parks and recreation
Fun Bus Adventures
Gene's Signs
Giant Eagle
Goddard School Preschool
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Gorsuch Management Company
Gorsuch Realty
Grace Fellowship
Grace United Church of Christ
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Greenfield Township Fire Department
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Ground Level Solutions
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Haines Publishing
Haugland Learning Center
Ohio Homeless Services Region 9
Hocking College
Hocking County Job Service Center
Hocking County Metropolitan Housing
Hocking Township
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Huber Construction
Innerphase Video
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Lancaster City Council
Lancaster City Schools
Lancaster Community Development Department
Lancaster Community School
Lancaster Eagle-Gazette
Lancaster Economic Development
Lancaster Festival
Lancaster Fire Department
Lancaster Fire Safety
Lancaster Gas
Lancaster Greenhouse & Nursery
Lancaster High School French Club
Lancaster High School MH Class
Lancaster Lady Gales Soccer Team

Partners and Donors

Lancaster Parks & Recreation
Lancaster Police Department
Lancaster Rotary
Lancaster United Brethren Church
Lancaster Utilities
Lancaster Vineyard Church
Lancaster-Fairfield County Chamber
of Commerce
Larry and Cathy Crawford
Liberty Center
Liberty Township
Liberty Union-Thurston Local
Schools
Licking County Coalition on Housing
Lois Lequyea
Lowe's
Lutheran Social Services
Madison Township
Maria and Bruce Olson
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Mary and John Snider
Mary Clark
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Maywood Mission
Meals on Wheels
Meijer's
Mid-Ohio Food Collective
Mid-Ohio Regional Planning
Commission
Midwest Fabricating
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Moo Moo Car Wash
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Action Group, Inc.
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Nancy Heimberger
National Community Action
Foundation
National Community Action
Partnership
National Head Start Association
Nationwide Children's Hospital
NBB Concrete
Network for Good
Neuherz Consulting
New Horizons Youth and Family



Center
NJW Construction
Norman J. Ogilvie, Jr.
Ohio Department of Development
Office Mart
Ohio Association for the Education
of Young Children - Fairfield
Network
Ohio Association of Community
Action Agencies
Ohio Association of Foodbanks
Ohio Balance of State Continuum of
Care
Vonnie McDonald State Farm
Ohio Capital Corporation for
Housing
Ohio CDC Association

Ohio Child Care Resource and
Referral Association
Ohio Children's Trust Fund
Ohio Community Development Corp
Ohio Department of Developmental
Disabilities
Ohio Department of Education
Ohio Department of Health
Ohio Department of Higher
Education
Ohio Department of Job and Family
Services
Ohio Department of Mental Health
Ohio EPA Division of Materials
Management
Ohio Gamefowl Breeders
Association
Ohio Guidestone
Ohio Head Start Association
Ohio Highway Patrol
Ohio History Connection
Ohio Housing Finance Agency
Ohio Partners for Affordable Energy
Ohio University-Lancaster
Olivedale Senior Center
One Eighty
OSU Extension - Fairfield County
Owen Wyss
Panera Bread
Park National Bank
Parrott
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Pet Smart
Phyllis Flowers
Pickaway Ross Career Center
Pickerington Central
Pickerington Community School
Pickerington North
Pizza Cottage
Pleasant Chapel Church of God
Pleasant Township
Pleasant Valley Golf

Partners and Donors



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PNC Bank
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Salvation Army - Fairfield/Hocking,
Columbus, Licking
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Schwendeman Agency
Sharing Hope Initiative
Sheila Gross
Sigma Phi Gamma
Social Security Office of Fairfield
County
Sound Communications
South Central Power Company

Southeast Ohio Health Care Services
-Success in Housing
Southeastern Equipment
Southeastern Ohio Center for
Independent Living
Spires Paving
St. Bernadette Parish
St. Mark Parish
St. Mary of the Assumption Parish
St. Vincent De Paul Society
St. Vincent Haven
Standing Stone Bank
State Electric Supply
Stifel
Subway (Wal-Mart Location)
Taylor Rental
Thane and Wilma Hecox
The Columbus Foundation
The Lighthouse
The Main Place
The Ohio State University
The Savings Bank
The Un4gettables
The Vineyard Food Pantry
Thompson Concrete
Tree Church
Tri-County Career Center
Trimmer Insurance Agency
US Department of Health and
Human Services
US Department of Housing and
Urban Development
US Postal Service
Unified Bank
United Christian Advisors
United Commercial Travelers #6
United Dairy
United Way of Central Ohio
United Way of Fairfield County
US Postal Service
USDA Natural Resources
USDA Pickerington

USDA Rural Development
Valley Zipline Tours
Valmer Title Co.
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Village of Baltimore
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Village of Millersport
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Women of the Church of God
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Church of Christ
Woodworkers of Central Ohio
X Church
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Community Action

Helping People in Fairfield County with:

- Utilities, Rent, and Food
- Emergency Shelter and Housing
- Early Childhood Education
- Weatherization and Home Repair
- Recycling and Document Shredding



Call or go online for more information.

Income eligibility requirements apply for most programs.